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RESEARCH PORTFOLIO

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An tUdarás um Ard-Oideachas

NEW BUSINESS MODELS FOR

SUSTAINABLE BUILDING OPERATION

The issue of reducing primary energy demand in buildings remains a critical issue for achieving reduced carbon emissions and security of energy supply worldwide.

To date energy efficiency measures have focused on short term returns without a strategy for the buildings lifecycle.

Therefore, typical consumption (of buildings in Ireland) remains still at 220-300kWh/m2 per year compared to the target of less than 80kWh/m2

80% of buildings in Ireland predate 1991 and 75% of current stock will be in use in 2050. Besides improved insulation, the installation of advanced monitoring and control systems is one recommended retrofit action.

Therefore, this research proposes that improved integration of building services and control systems can improve building performance and especially energy performance.

Underpinning the integration approach with specially developed business models and procurement systems will achieve regular renovation cycles and develop the process of reducing energy demand in buildings.

Approach

Objectives

The critical path for reducing energy consumption is through developing a culture and a framework for shorter building energy renovation cycles.

However the core problem currently is cost. This research 160 proposes that ICT developments offer opportunities to enrich and improve building performance data for analysis 140 and management through its lifecycle.

When coupled with a systematic process like 5D-BIM then this can improve the design construction and maintenance planning and therefore impact positively on cost control and investment returns.

With this we can confidently examine a range of renovation possibilities for the demonstrator buildings.

It is proposed to underpin all of the above with new business models to involve all the stakeholders for building energy management from supply and demand control to end use including maintenance and operations contractors.

New business models are needed to stimulate building stakeholders to make informed decisions and commit to sustainable building management.

For this research we will use Osterwalder's framework for business modelling.

Work on business models is complemented by a critical analysis of current procurement models. The emphasis of the analysis is on the possibility for early involvement of all stakeholders, including operators of energy and building services systems.

A second emphasis of the procurement model analysis focuses on the need for continuity in the operation, maintenance and upgrade of control and monitoring systems.

The work carried out includes the specification and deployment of a hardware and software platform for the integrated operation of building services systems.

This is complemented by related business and procurement models, which emphasis on the provision of integrated operational, maintenance, inspection, and upgrade services. In some publications this is also called "Energy Service Provision".

Using this methodology, demonstration systems were installed and operated for a limited time period on these demonstration sites.

Lessons learned were gathered from the procurement and deployment activities of these integrated energy systems.

Currently, the second iteration of the development cycle for the above methodology is in progress. It is aimed that the final models are applicable for industry to utilise for a range of building types.

Contact:

Achievements

To Date

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Figure 1: Electricity Trends in the Building Sector (Eurostat)

| Pillar | Block | Description |
|------------------------------|----------------------|--|
| Product | Value Proposition | Gives an overall view of a company's bundle of services and products |
| Customer Interface | Target Customer | Describes the segment of customers the company wants to offer value to |
| | Distribution Channel | Describes the various means of the company to get in touch with its customers |
| | Relationship | Explains the kind of links a company establishes between itself and its different customer segments |
| Infrastructure Management | Value Configuration | Describes the arrangement of activities and resources |
| | Core Competency | Outlines the competencies necessary to execute the company's infrastructure business model |
| | Partner Network | Portrays the network of cooperative agreements with other companies necessary to efficiently offer and commercialise value |
| Financial Aspects | Cost Structure | Sums up the monetary consequences of the means employed in the business model |
| | Revenue Model | Describes the way a company makes money through a variety of revenue flows |

Figure 2: Osterwalder's Business Model Framework



Figure 3: An Integrated Planning and Procurement Platform

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